

IVEY INTERNATIONAL CENTRE FOR HEALTH INNOVATION



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EXECUTIVE DIRECTOR'S MESSAGE



DAVID BARRETT, MBA '04, PhD '14
EXECUTIVE DIRECTOR, IVEY
INTERNATIONAL CENTRE FOR
HEALTH INNOVATION

WIDE-SPREAD ADOPTION OF A VALUE-BASED APPROACH TO HEALTHCARE IS IN ITS EARLY STAGES GLOBALLY, AND IN CANADA. PROGRESS IN SHIFTING FROM AN EMPHASIS ON COST CONTAINMENT, PATIENT ACCESS AND STANDARDIZATION OF CARE, TO ONE FOCUSED ON PATIENT OUTCOMES AND MAXIMIZING VALUE HAS BEEN PEDANTIC.

It is imperative that we no longer permit the subsistence of a random collection of individual institutional building blocks that comprise the healthcare industry. Rather, we need to carefully design and construct an educated and integrated network of independent yet collaborative parts. Such a mindfully conceived network's proficiency will largely be enabled by the capacity of these various components to interact in a coordinated and cooperative manner across the continuum of value generation.

While proposed structural changes may create the perception of an effort to more efficiently utilize and synchronize existing resources, a different set of skills and objectives are required to orchestrate meaningful systemic transformation. Providers, government and industry must be re-educated in order to successfully transform. Additionally, given the diversity of stakeholder priorities and opinions, and deep-rooted perspectives on the motivations of various healthcare entities and institutions, coordinating these efforts must be led by an impartial "honest broker" with strong management, education capabilities and brand equity. This confluence of factors provides the ideal environment

for the Ivey International Centre for Health Innovation (Ivey Health) to make a significant contribution to the present and future of a value-based evolution.

Over the past year, Ivey Health has positioned itself to take on that responsibility. Research and project work has focused on opportunities to advance expertise in value-based healthcare. Examples of our work in 2018 include efforts to increase efficiency and effectiveness of care pathways in stroke, COPD, opioid prescriptions, cancer radiation treatments, alternative levels of care bed utilization and mental health. In addition, we have finalized preparations for an educational management and leadership program for value-based healthcare in Canada.

We could not complete this work without the exceptional contributions of our dedicated staff, sponsors and supporters. As we continue our work in 2019 and beyond, we will maintain our strategic focus and seek out further opportunities to have a meaningful impact on the transformation of the management and delivery of healthcare through a value-based and patient centric lens.

RESEARCH

PATIENT-REPORTED OUTCOME MEASURES IN HOSPITAL TENDERING



In collaboration with the Ministry of Government and Consumer Services (MGCS), Ivey Health has recently completed a report on patient-reported outcome measures (PROMs) in the shift towards value-based healthcare. The report examined all available literature on best practices to incorporate PROMs into hospital procurement processes across Canada, the United States and the European Union.

The report then conducted an in-depth survey among administrative hospital personnel from six provinces to find out the current state of PROMs integration in Canada. The report categorized organizations based on their status of integration and examined the barriers many groups face when implementing PROMs. More importantly, the report suggested technical and managerial strategies organizations could use to effectively incorporate PROMs into their tendering processes. These recent findings have the potential to improve patient-centred care in Canada, while reducing hospital expenses. Within our healthcare system, the innovative incorporation of PROMs will encourage collaboration and ensure our system can continue to deliver on the current and future needs of Canadians.

READ MORE: <http://go.ivey.ca/patientoutcomes>



EARLY SUPPORTED DISCHARGE IN STROKE CARE

In 2013, the Southwestern Ontario Stroke Network embarked on a new approach to stroke care, after recognizing some challenges in terms of access, transitions, and outcomes across the system of care. Several recommended new practices were proposed, including a program for Early Supported Discharge (ESD) for stroke. An ESD program was designed and implemented in June 2018, in partnership with the South West Local Health Integration Network (SW-LHIN), Ivey Health, and the Huron Perth Healthcare Alliance

ESD programs are a form of time-limited rehabilitative care designed to accelerate the transition from hospital to home. It is delivered through the provision of rehabilitation therapies delivered five days a week in the community by a well-resourced, specialized inter-professional team at the same level of intensity as the inpatient setting. ESD programs target individuals with recent mild to moderate stroke who require short-term (one to two weeks), intensive rehabilitation. ESD has been identified as a stroke best practice in the Canadian Best Practice Recommendations for Stroke Care.

Ivey Health was engaged in this work to design the ESD model, lead the evaluation, develop a business case for funding, and share results with other organizations to ultimately scale this model. Existing ESD models from the literature and across Canada were studied, and an ESD model was developed in consultation with local stroke experts. A robust evaluation package using standardized outcome measures from the International Consortium for Health Outcomes Measurement (ICHOM) was developed to evaluate the effects on patient outcomes, organization flow/access, and service provisions and associated costs.

The pilot is targeting 67 medically-stable mild to moderate stroke patients discharged from acute or rehab from the integrated stroke unit at Stratford General Hospital. The ESD pilot resulted in similar outcomes to in-patient therapy and increased satisfaction with transitions, continuity of care and caregiver support. ESD has also improved organization flow, enabling more timely access to receive best-practice stroke care in both hospital and home. Key findings for this pilot will include ESD patient therapy intensity, change in FIM efficiency, change in hospital length of stay, and change in readmission rate.

This pilot is now the first operationalized ESD model in rural Ontario and effective from a patient, organization, and system perspective. The model can now be adapted and rolled out to the remaining areas in the SW- LHIN. In addition, evaluation tools and metrics used within this project have been shared with organizations across the Southwestern Ontario region.

MODELS FOR GLOBAL MEDICAL DEVICE SUPPLY CHAIN STANDARDS



Supply chain management and optimization have become a priority area for global health systems due to increasing complexity of healthcare supply chains and the availability of IT solutions capable of automated supply chain management and advanced analytics. Initiatives to promote the efficiency and effectiveness of materials management have been largely motivated by cost savings, but are reaping multiple benefits, including promoting patient safety, reducing medical errors, and promoting patient outcomes measurement and tracking.

As health systems are becoming increasingly globalized, particularly related to multi-national device manufacturers, ensuring that all health system product data systems are aligned and inter-operable is becoming increasingly important. One approach to managing this challenge is the adoption of global standards which ensure that data systems (from manufacturers, intermediaries, and hospitals) are using the same terminology and technology so that processes can be standardized internationally. In the health-care industry, unique device identification (UDI) standards are growing in use in an effort to standardize product labelling and barcode information.

Ivey Health was contracted by MEDEC, the national association representing Canada's medical technology industry, to examine the potential models for supply chain standards for Canada. An in-depth analysis of international policies and standards was conducted, with recommendations being shared across the sector and to government partners.

READ MORE: <http://go.ivey.ca/meddevice>

RESEARCH BY DAVID BARRETT FEATURED AT THE WORLD INNOVATION SUMMIT FOR HEALTH

Executive Director David Barrett was a featured presenter at the World Innovation Summit for Health in Doha, Qatar in November. He presented a paper, The Human Centered Health System written by Naar et. Al (2018), which demonstrated how Human Centered Design Thinking could be applied in a health-care setting. This approach has been shown to improve outcomes for patients, lower costs and improve efficiency of care, and create a more enjoyable healthcare experience for patients and care providers. The World Innovation Summit for Health gathers around 2,000 health-care experts, entrepreneurs, innovators, ministers, and policy makers from around the globe to achieve the goal of a healthier world.



READ MORE: <http://go.ivey.ca/wish>

DECISION SCIENCES INSTITUTE

David Barrett, Alexander Smith, and Matthew Meyer attended the Decision Sciences Institute annual conference in Chicago, presenting research on value-based health care to an audience of academics and practitioners. The presented research focused on Ivey Health's involvement in stroke care optimization in the South West LHIN, with updates on early supported discharge, standardized outcomes measurement, and centralization of regional stroke services.

MATTHEW MEYER APPOINTED AN ADJUNCT PROFESSOR



Ivey Health Collaborator Dr. Matthew Meyer was appointed an adjunct professor at Ivey Business School. Dr. Meyer holds a BA (Honors) in Biology and Human Health from Queen's University and a PhD in Epidemiology and Biostatistics from Western University. Throughout his career, Dr. Meyer has worked closely with the Ontario Stroke Network, the Institute for Clinical Evaluative Sciences, the Ontario Rehabilitative Care Alliance, the Ministry of Health and Long-Term Care and each of Ontario's 14 Local Health Integration Networks. At Ivey Health, Dr. Meyer is leading projects with the Ivey Health team in supporting London Health Sciences Centre, the South West LHIN, and the Huron Perth Healthcare Alliance to improve stroke care in the region and positively impact access, transition, and outcomes across the system of care.

READ MORE: <http://go.ivey.ca/mattmeyer>

TEACHING

CONTINUING EDUCATION PROGRAMS

GRADUATE EDUCATION – BONE & JOINT INSTITUTE

Ivey Health partnered with the Bone & Joint Institute at Western University to provide continuing education to graduate students enrolled in the musculoskeletal program. This year students attended modules on: (1) Introduction to Managerial Finance taught by Mary Gillett, (2) Introduction to Decision Analysis taught by Assistant Professor Lauren Cipriano, and (3) The Future of Healthcare taught by Dr. Zayna Khayat.



MANAGEMENT PRINCIPLES FOR PHYSICIANS

Ivey Health partnered with Dr. Sam Siu (Schulich School of Medicine and Dentistry) and Dr. James Calvin (Department of Medicine, London Health Sciences Centre) to hold the inaugural program, “Management Principals for Physicians.” in London, Ontario. The program featured both Ivey Faculty (Associate Professor Michael Rouse, Assistant Professor Lauren Cipriano, Mary Gillett, and Associate Professor Larry Menor), as well as extraordinary faculty within our network (Dr. Zayna Khayat, and Dr. Mazi Raz). It delivered knowledge, tools and skills that can readily apply management and business concepts and principals to enhance health care delivery. The program was specifically designed for physicians and provided introductions to the principals of strategy, finance, business plan development and operational excellence that can be incorporated into initiatives to improve patient care, experience and outcomes.



STUDENT TESTIMONIALS



AAYUSHI JOSHI

BMSC, INTERDISCIPLINARY MEDICAL SCIENCES, WESTERN UNIVERSITY

"I would describe my time at Ivey Health as transformative. I have an interest in understanding how Canada's health-care delivery models can be improved through innovation and better management of seniors' care. Working at Ivey Health provided me with an opportunity to build my knowledge on this topic through projects such as a literature review on the impact of privatization on the Canadian healthcare system. This summer program is unique in that it gives analysts a chance to gain career advice and progress their personal development through Lunch and Learns with Advisory council members, and sessions on decision analysis and the art of networking. The professional work experience and career guidance I received through my time as an analyst has given me an opportunity to develop competencies that will allow me to succeed in my Masters and future endeavours."



TOM LEE

BMSC, WESTERN UNIVERSITY

"My time with Ivey Health has been incredibly beneficial through my transition from academics into a career in the health-care sector. Ivey Health provided me with diverse projects and opportunities where I learned about the integral dynamic between business and health care. What truly stood out for me were the wonderful people at Ivey Health, who provided the support and mentorship I needed to meet my goals and expectations for my summer term. Without a doubt, I would encourage the Summer Research Analyst Program for individuals who are seeking growth in their research skills and wanting to learn more about the business of health care."

SUMMER ANALYST PROGRAM

During the months of May through August, Ivey Health launched their annual Summer Analyst Program by welcoming Aayushi Joshi, Tina Tran and Tom Lee to the Centre. The Summer Analyst Program provides an array of dynamic and professional opportunities to empower students to drive change in the private and publicly-funded sectors of healthcare.



Throughout the summer, analysts attended workshops and Lunch and Learns led by highly-trained leaders and innovators. Some highlights from the summer included:

- Lunch and Learns with Advisory Council members Shirlee Sharkee, Neil Fraser, MBA '83, Cathy Seguin, EMBA '97, and Paul Kirkconnell, MBA '83;
- Attending the Achieving Excellence Together Conference;
- The Art and Science of Networking Workshop with Mira Ratkaj of Bloom Coaching;
- Financial Accounting Workshop with Mary Gillett; and,
- Health Research Journal Club, co-lead with the Bone and Joint Institute.

Q&A WITH A PAST STUDENT RESEARCH ANALYST

We recently caught up with **Cheryl Yip**, a student research analyst with Ivey Health in 2016.



working as an analyst at Ivey Health. This is where it clicked for me that a career at the intersection of health care and business was the one that I wanted to pursue. Before joining OICR, I also worked in various roles at 3M Canada, including as a marketing analyst for new product introductions and as a marketing supervisor for 3M Canada's Vascular Access Solutions portfolio. My time with 3M's Health Care Business Group reinforced my passion for working in the health-care industry. Although I'm still in the early days of my career, I'm very excited to see how things continue to unfold!"

WHERE DO YOU SEE YOURSELF IN 10 YEARS?

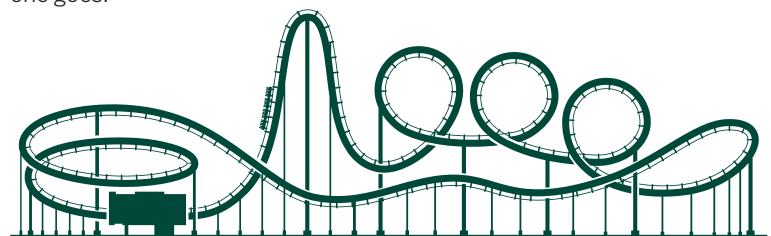
"In 10 years, I hope that I am in a role that allows me to continue to be involved with the translation and implementation of innovations to bedside. I also hope for continued progress such that the problems that innovative ideas are solving in 10 years are different from the ones that we're trying to solve today!"

WHAT DOES INNOVATION MEAN TO YOU?

"I see innovation as 'idea selling.' A great, new idea – the innovation – has the potential to change thousands of lives for the better. Yet if the involved stakeholders, from the care providers to the funders of care, are not sold on that idea, we will see very little change to implement the idea. In a complex health care system, it takes interdisciplinary partnerships to make ideas a reality and ensuring that multiple stakeholders are aligned around a common idea is an important first step."

TELL US A FUN FACT ABOUT YOURSELF.

"I've never been on a roller-coaster before, but my New Year's resolution is to try *all* of the new things...so we'll see how this one goes."



WHAT ARE YOU CURRENTLY DOING?

"I'm currently working as a senior strategy analyst at the Ontario Institute for Cancer Research (OICR). OICR is a collaborative, not-for-profit research institute accelerating the development of new cancer research discoveries for patients around the world while maximizing the economic benefit of this research for the people of Ontario."

WHAT PATH HAVE YOU TAKEN TO GET TO WHERE YOU ARE TODAY?

"My time at Western and Ivey set me up with the background that I needed to start building my career. I obtained both my bachelor's degree in Pharmacology and master's degree in Management at Western. During my master's year, I started

OUTREACH

IVEY IDEA FORUM

MANAGING THE BED CRUNCH IN HOSPITALS



DATE: APRIL 25, 2018

This year for Ivey's Idea Forum, Ivey Health's Executive Director David Barrett, Research Analyst Alexandra Boston, and Ivey Management Science PhD Candidate Felipe Rodrigues discussed their findings on bed management in long-term care at the Donald K. Johnson Centre in Toronto. The forum examined the affects upstream of bed usage, presented a simulation model that introduced an alternative level of care to improve bed management in hospitals, and explored potential modifications to current bed allocation policy and improvements to patient-flow processes. A panel discussion followed with leaders, including Arden Krystal, President and CEO, Southlake Regional Health Centre, Cindy Mason, RAI and Admissions Co-ordinator at the long-term care facility of Chartwell London, Dr. Andy Smith, President and CEO, Sunnybrook Health Sciences Centre, and Julie Trpkovski, EMBA '12, Vice President, Mental Health, Emergency Services and Corporate Access and Flow, London Health Sciences Centre, who shared their insights on Ontario's health-care system.

READ MORE: <http://go.ivey.ca/managingthebedcrunch>

CANADIAN BUSINESS FRONTIERS



DATE: NOVEMBER 9, 2018

Ivey Health helped host the Canadian Business Frontiers Conference with the Centre for Building Sustainable Value, the Energy Policy and Management Centre, and the Scotiabank Digital Banking Lab, with support from the Bob Britney Lecture Series. This conference brought together Canada's top leaders across multiple industries, including finance, energy, health, and government to discuss the impact of technological disruptions on Canadians. Ivey Health's focus revolved around technology and mental health, and deliberating on how practitioners can better utilize technology to improve mental health care. In the morning, Ivey Health was joined by panelists Victor Garcia, Managing Director at ABC Live Corporation, Cheryl Forchuk Research Chair at Lawson Research Institute, Western University, Niraj Dalmia Senior Manager at Deloitte, and Shanil Ebrahim, Health AI Leader at Deloitte. In the afternoon, attendees were able to take a deeper dive into the topic, which painted the picture of how technology could affect mental health science in the next decade. Afternoon guests included Amos Adler, Founder of MEMOTEXT, Christine Zhu, Senior Product Manager at Elizz, Shahira Bhimani, Director of MaRS EXCITE, and Ronen Benin, CEO of Avail.

READ MORE: <http://go.ivey.ca/frontiers>



PANEL: INNOVATION IN MENTAL HEALTH CARE



MARCH 26, 2018

Ivey Health invited leaders in the mental health care sector to discuss innovation in mental health care in London. Jodi Younger, Vice President, Patient Care & Quality, St. Joseph's Health Care London, Lori Hassall, Director, Crisis and Short Term Interventions, Canadian Mental Health Association Middlesex, and Steve Cordes, Executive Director, Youth Opportunities Unlimited attended and engaged in a panel discussion with our students.

READ MORE: <http://go.ivey.ca/innovation>



PANEL: ENTREPRENEURS AND INNOVATORS IN HEALTH CARE



NOVEMBER 13, 2018

Ivey Health, in collaboration with the Ivey HBA Program, invited entrepreneurs in the health-care field to share how they have navigated the entrepreneurial world and developed influential companies that are contributing to our health system today. Dr. Sally Getgood, founder of Getgood Health Inc., Morgan Rosenberg, founder and CEO, Supports Health, and Bhavin Prajapati, Senior Product Manager, Swift Medical were the panellists for this event.

READ MORE: <http://go.ivey.ca/entrepreneurs>



DR. MICHAEL J. STRONG APPOINTED AS PRESIDENT OF CIHR

Ivey Health would like to recognize and congratulate Former Advisory Council member, Dr. Michael J. Strong, on his appointment as President of the Canadian Institutes of Health Research (CIHR). We have been honoured to have Dr. Strong on our Advisory Council and look forward to his future endeavours in the health-care system.

READ MORE: <http://go.ivey.ca/michaelstrong>

HEALTH INNOVATION BLOG

LEVERAGING TELEMEDICINE TECHNOLOGY IN ONTARIO FOR THE PATIENTS FIRST MANDATE



AUTHOR: DR. KEITH THOMPSON | MARCH 16, 2018



Dr. Keith Thompson proposes areas of application for existing telemedicine services that could further improve patient access and likely improve health-care economics within Ontario. Current Ontario Telemedicine Network (OTN) platforms, such as telemedicine studios and OTN-invite, could be further applied to allow for improved access, reduced burden for patients and physicians and likely reduced costs for house-call visits. For instance, using the OTN-invite to engage with patients who need to discuss test results with physicians would be convenient and resource-savings for patients as it eliminates the need for travel.

READ MORE: <http://go.ivey.ca/leveragingtelemedicine>

CREATING A SMOOTH TRANSITION: IMPROVING THE MENTAL HEALTH CARE SYSTEM FOR TRANSITIONAL AGED YOUTH



AUTHORS: JOVANA SIBALIJA, EMMA PEARSON, ZOHA KHAN, RUSSELL MACMILLAN, AND SARA HUSNI | MAY 15, 2018

Ivey Health Summer Research Analysts examined the mental health system for transitional aged youth (TAY) moving from the child to the adult system. Their findings showed that 50 per cent of youth stop seeking care for their mental health once they reach the age of 18, as they are no longer eligible for child mental health services they previously received. This puts these individuals at a greater risk of developing mental health problems later in life as finding new services is lengthy. Once accessed, this care tends to be less compassionate. The Research Analysts proposed reorganizing care to better meet the needs of TAY, and increasing mental health training related to TAY for health-care professionals to address this need in society.

READ MORE: <http://go.ivey.ca/smoothtransition>



KINDNESS CURES: AN INNOVATIVE APPROACH TO REDUCING BURNOUT IN HEALTHCARE SETTINGS



AUTHOR: KATIE SHILLINGTON | DECEMBER 11, 2018



Ivey Health Practicum student Katie Shillington examined the different factors relating to burnout in health settings and the increasing phenomenon of physician suicide. Health-care settings are often fast-paced and highly intense, leading to increased stress and burnout for health-care professionals. This burnout can result in increased medical errors, lower patient satisfaction, reduced productivity, early retirement and high job turn over, costing approximately \$300,000 per physician. An innovative approach to combatting this poor mental health amongst physicians might centre around acts of kindness becoming a norm in health-care settings. Studies conducted on students and health-care professionals have demonstrated the success of these acts of kindness on increasing an individual's well being, happiness and confidence, and displaying a reduction in negative stress, thus implying its potential to address burnout.

READ MORE: <http://go.ivey.ca/kindnesscures>

BLOG AWARD WINNER



THIS YEAR THE WINNERS OF THE HEALTH INNOVATION BLOG AWARDS WERE NURSING GRADUATES PAIGE BRENNAN AND BRENNA MURRAY!



Their blog, "Health and wealth: Basic income as an intervention for Canada's poverty-related health issues," touched on how socioeconomic status has the most impact of all the social determinants of health. They looked into evidence suggesting that basic income has the potential to mitigate the effects of low income on health, increasing social security efficiency and saving the health-care system money in the process.

Paige is currently working in hospice as a floor nurse, intake coordinator, and palliative community assessor. She is hoping to gain a few years of front-line nursing experience before transitioning into more leadership positions focusing on public policy.

Brenna has been working in vascular and cardiac surgery post-graduation. She aspires to combine her nursing knowledge with her passion for fitness and health to promote health and prevent disease.

Congratulations to this year's winners!

READ MORE: <http://go.ivey.ca/healthandwealth>

DAVID BARRETT NAMED CHAIR OF THE BONE AND JOINT INSTITUTE, RESEARCH AND BUSINESS ADVISORY COMMITTEE



Ivey Health Executive Director Dave Barrett has been named the Chair of the Bone and Joint Institute's Research and Business Advisory Committee for a two-year term.

The Bone and Joint Institute at Western University is a leader in research and innovation that advances musculoskeletal

health. The Research and Business Advisory Committee is comprised of individuals that are external to the institute. They provide support, advice, and direction to the BJI Executive Committee regarding scientific priorities, business development, and commercialization opportunities worldwide.

READ MORE: go.ivey.ca/boneandjoint

WORLD HEALTH ORGANIZATION: HEPATITIS C TREATMENT GUIDELINES



Management Science faculty, Assistant Professor Lauren Cipriano, HBA '05, participated in the World Health Organization's guidelines development meeting discussing a potential update to the hepatitis C treatment guidelines.

IVEY INTERNATIONAL CENTRE FOR HEALTH INNOVATION

STAFF AND STUDENTS

CENTRE STAFF

DAVID BARRETT, MBA '04, PHD '14	Executive Director
LISA BITACOLA	Centre Manager, Projects and Operations
KAITLIN SAXTON	Research Associate
ANDREW SCARFFE	Research Associate
ALEXANDER SMITH, HBA'13	Research Associate
ELIZABETH CHOI	Entrepreneur in Residence
DAN ROSS	Business Development
STOSIC AND ASSOCIATES	Government Relations

Ivey Health is committed to addressing health care's "innovation adoption deficit" and the lack of highly-trained leaders and change agents who understand that innovation improves productivity and who have the specialized skills necessary to drive and sustain change in both the private sector and in our publicly funded health care institutions. Throughout 2018, Ivey Health saw to this commitment by providing many opportunities for students to get involved in the work at the Centre. Ivey Health partnered with the Health Studies Practicum Program, Community Engaged Learning, Work Study and MITACS at Western University to host student placements for local and international students.

CENTRE STUDENTS

UNDERGRADUATE STUDENTS

CAMERON FEIL	Work Study Student
SANA RIZVI, HBA'19	Work Study Student
LIAM WICKEN	Work Study Student
AMANDA WU	Work Study Student
SHANNON LOVELESS	Practicum Student
KATIE SHILLINGTON	Practicum Student
LISA VI	Practicum Student
DYLAN COCKBURN	Community Engaged Learning Student
SARAH OESTERREICH	Community Engaged Learning Student
SARAH WOLOSCHUK	Research Assistant
EBENEZER YEBOAH	Research Assistant

PHD AND MASTERS STUDENTS

FELIPE RODRIGUES	Research Fellow
ALEXANDRA BOSTON	Research Analyst
ARUSHI RAINA, MBA'18	Research Analyst
JOVANA SIBALIJA	Research Analyst
MATHUSHAN SUBASRI	Research Analyst

SUMMER STUDENTS

AAYUSHI JOSHI	Research Analyst
TOM LEE	Research Analyst
TINA TRAN	Summer Analyst
ZIJING (ARIEL) MENG	MITACS Globallink Intern, 2018
INDIGO BAYLIS	Work Study Student

OUR ADVISORY COUNCIL

The Advisory Council exists to help support and further the mandate and objectives of Ivey Health at the Ivey Business School. The Advisory Council acts as a visible body of support, leadership, and influence with the constituencies Ivey Health serves and engages. It provides linkages to those individuals and organizations with the resources, knowledge, and connections Ivey Health may require in achieving its objectives and fulfilling its mandate.

CHAIR	LISA PURDY	Partner, National Health Consulting Leader, Deloitte
VICE-CHAIR	PAUL KIRKCONNELL, MBA '83	Founder and Executive Chairman at Sherpa International Inc.
CONTINUING MEMBERS	MARK VANDENBOSCH, HBA '84	Acting Dean, Ivey Business School
	NEIL D. FRASER, MBA '83	President, Medtronic Canada; Regional Vice-President – Canada, Medtronic
	VICTOR GARCIA	Managing Director, ABCLive Corporation
	TERRY MCCOOL	Former Vice President of Corporate Affairs, Eli Lilly Canada
	DR. BRENT H. NORTON, MBA '83	President & CEO, Director, MedCurrent Inc.; Venture Partner, Lumira Capital
	GRAHAM SCOTT	President, Graham Scott Strategies Inc.
	CATHY SEGUIN, EMBA '97	Vice-President, SickKids International
	SHIRLEE M. SHARKEY	President and CEO, Saint Elizabeth
NEWEST MEMBERS	DR. DAVY CHENG	Acting Dean & Distinguished University Professor, Schulich School of Medicine & Dentistry
	TONY DAGNONE	Former President and CEO, London Health Sciences Centre
	DR. CATHY FAULDS	Associate Lead Physician, London Lambeth Family Health Organization
	KIM FURLONG	Director, Federal Government Affairs & Policy, Amgen
	PETER GOLDTHORPE	Vice-President of Transformation, SickKids
	ARDEN KRYSAL	President and CEO, Southlake Regional Health Centre
	DR. LEIGHTON MCDONALD	President, Closing the Gap Healthcare
	JACKIE SCHLEIFER TAYLOR	Chief Quality and Patient Safety Officer, London Health Sciences Centre
	<i>We appreciate you joining our team, and look forward to working with you!</i>	

Ivey Health is excited to welcome our newest members to the Ivey Health Advisory Council.

We would like to thank Dr. Michael Strong and Dr. Paul Walker for their time and support on Ivey Health's Advisory Council. Your dedication to our Centre is greatly appreciated.

IVEY HEALTH TO LEAD THE WORK OF THE LONDON MEDICAL NETWORK

The Ivey Health team was appointed as operations management for the London Medical Network. Ivey Health will oversee the assessment and investment prioritization process, and the subsequent planning and implementation of the development of a series of interdisciplinary collaborative centres for medical research, innovation and commercialization. These centres focus on testing, validating and translating innovative products and processes into economic and social benefits for our communities locally, nationally and internationally.



READ MORE: <http://go.ivey.ca/londonmedicalnetwork>

CONTACT US

The Health Centre is always open to new ideas and opportunities. To discuss possibilities, please contact the Centre at healthinnovation@ivey.ca

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Keep up to date with Centre happenings. Join our **mailing list**.

International Centre for Health Innovation

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