

The Economics of the Emerging AI Ecosystem

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AI Governance: New Tradeoffs for Sovereignty, Trust, and Sustainability

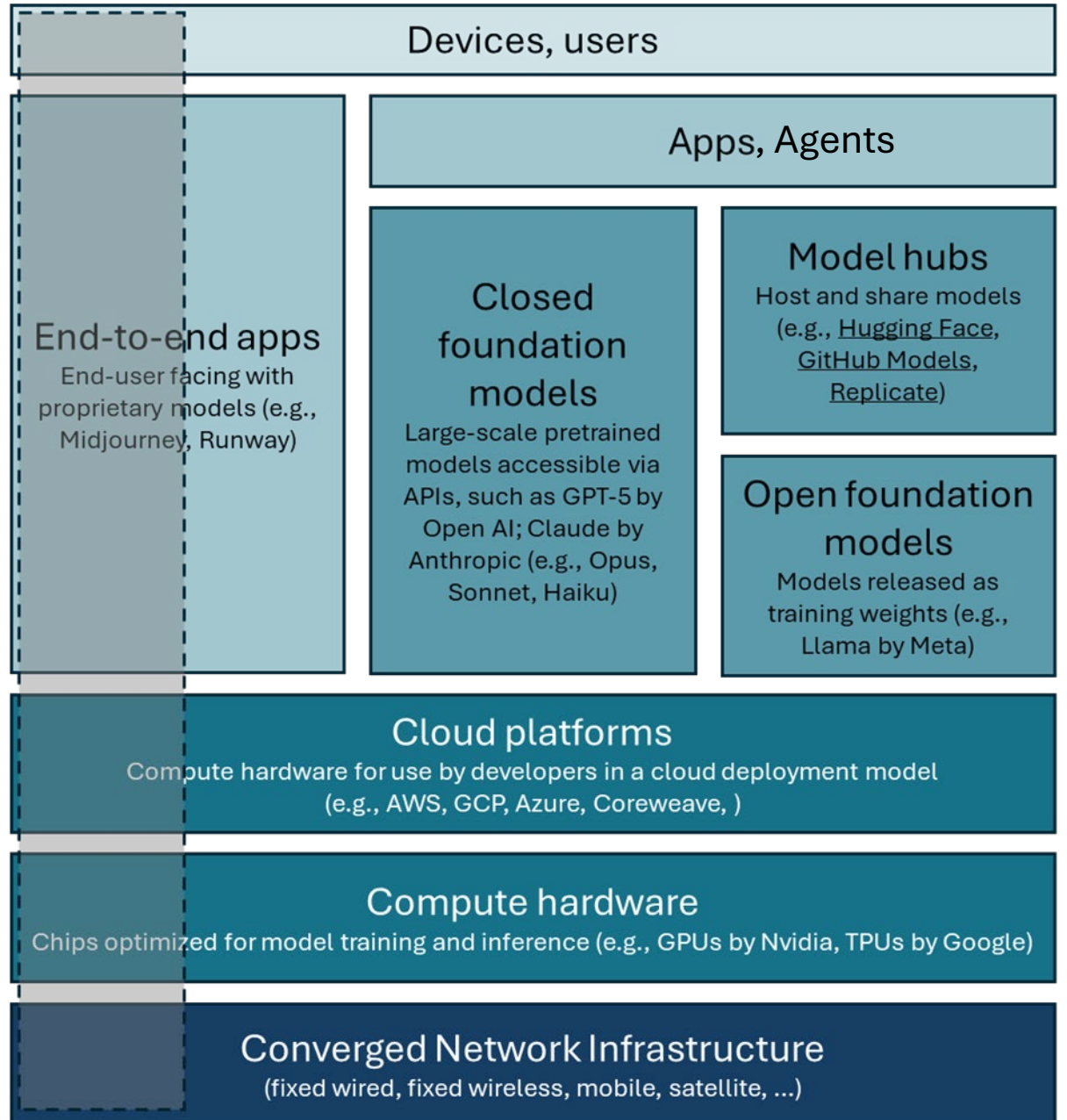
Ivey School of Business, Toronto, May 11, 2026

Main points

- AI is a novel infrastructural-epistemic system
- It has tremendous, but heterogeneous effects
- It will not contribute to human flourishing automatically

AI value system

- Economic attributes
 - General Purpose Technology (GPT)
 - High economies of scale, scope (platform, big tech power)
 - Significant positive and negative spillover effects
- Unique AI attributes
 - Prediction machines (Agrawal, Gans, Goldfarb, 2018, 2022, 2024)
 - “Invention of a method of inventing” (IMI) (Griliches, 1960)
- Infrastructural-epistemic innovation system



Economizing: markets and competition

- Friedrich A. Hayek (1945, *The Use of Knowledge in Society*)
 - Knowledge is dispersed, fragmented, and incomplete among individuals
 - The price mechanism coordinates (tacit) “knowledge of time and place”
 - Competition is a “discovery procedure” to uncover this knowledge
- AI affects these processes in ambiguous ways
 - AI expands the scope of centralized information processing and decision making (e.g., Amazon pricing algorithms updating prices in real time)
 - AI gradually encroaches on tacit knowledge (e.g., knowledge of a skilled nurse, master craftsman, local politician) and formalizes it
 - AI accelerates discovery process (e.g., material science, drug development) but introduces new pathologies (e.g., algorithmic collusion)
- Will AI contribute to a “Hayekian nightmare” of information concentration in corporations?

Market failure and deficiency

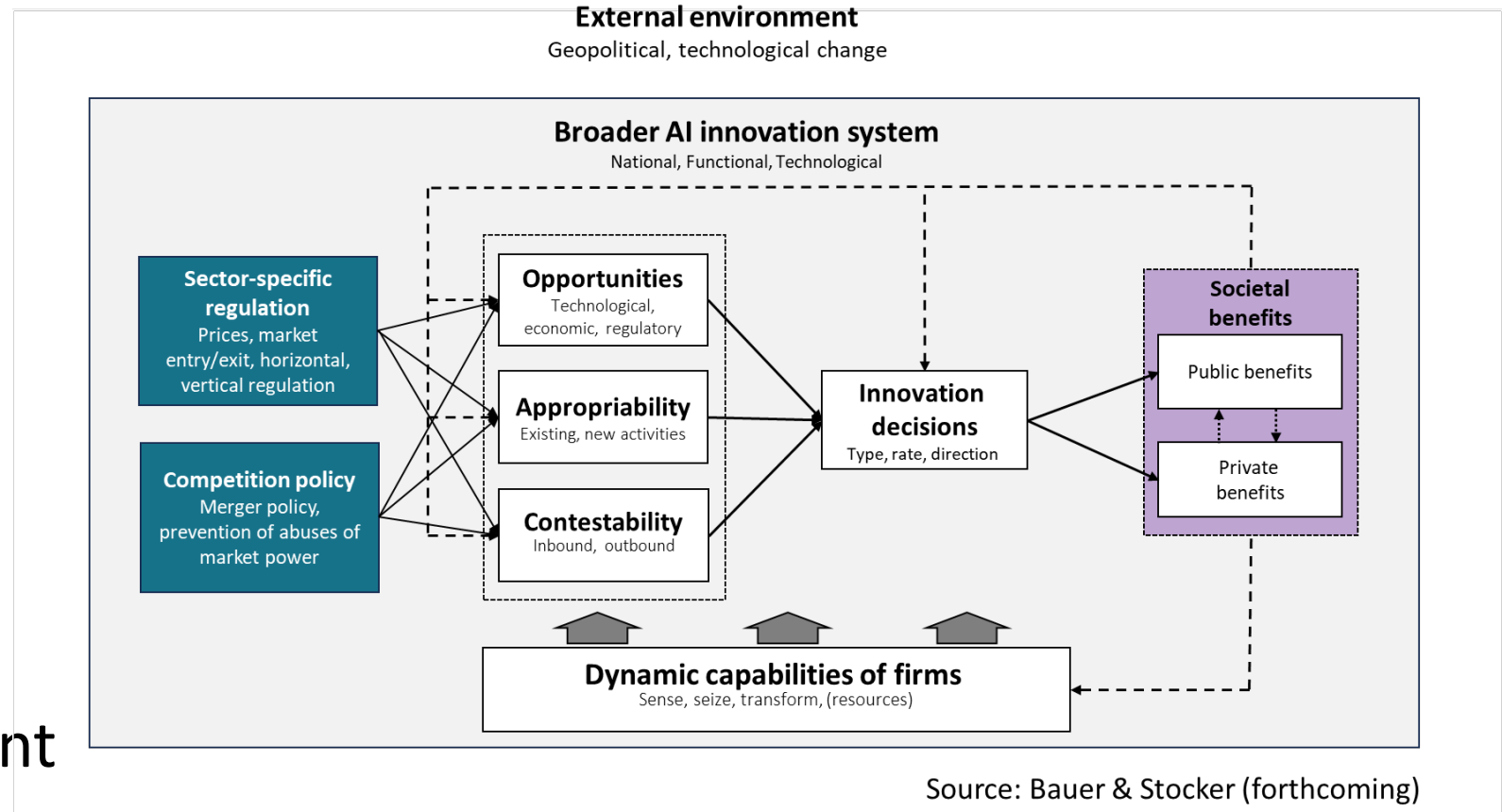
- More recently, economists have explored the conditions under which markets do not work well (e.g., Stiglitz, Akerlof, Spence)
 - Incomplete and asymmetrically distributed information
 - Hidden information: adverse selection, moral hazard
- AI has heterogeneous and contradictory effects
 - Improves markets by reducing information asymmetries (e.g., health records allow inferences about individual behavior)
 - Introduces new inefficiencies by creates new information and power asymmetries (e.g., opaque decision algorithms, workplace surveillance)
 - Creates distributional effects through the hyper-segmentation of markets (e.g., perfect price differentiation, segmentation of health risks)

Organizations: decisions and judgment

- Firms emerge where markets do not work well (have high transaction costs) (Williamson)
 - Humans and organizations are constrained by bounded rationality (Simon)
 - They use satisficing, heuristics, routines, and standard operating procedures
- AI affects the bounds of rationality and introduces new problems
 - It expands rationality to new bounds (data quality, compute costs), but may lose tacit knowledge embedded in routines
 - Organizations are less constrained by the cognitive bandwidth of decision-makers, but require better judgment to assess AI-generated outcomes
 - AI may introduce algorithmic rigidity and algorithmic satisficing (e.g., “good enough” solutions using gradient descent)

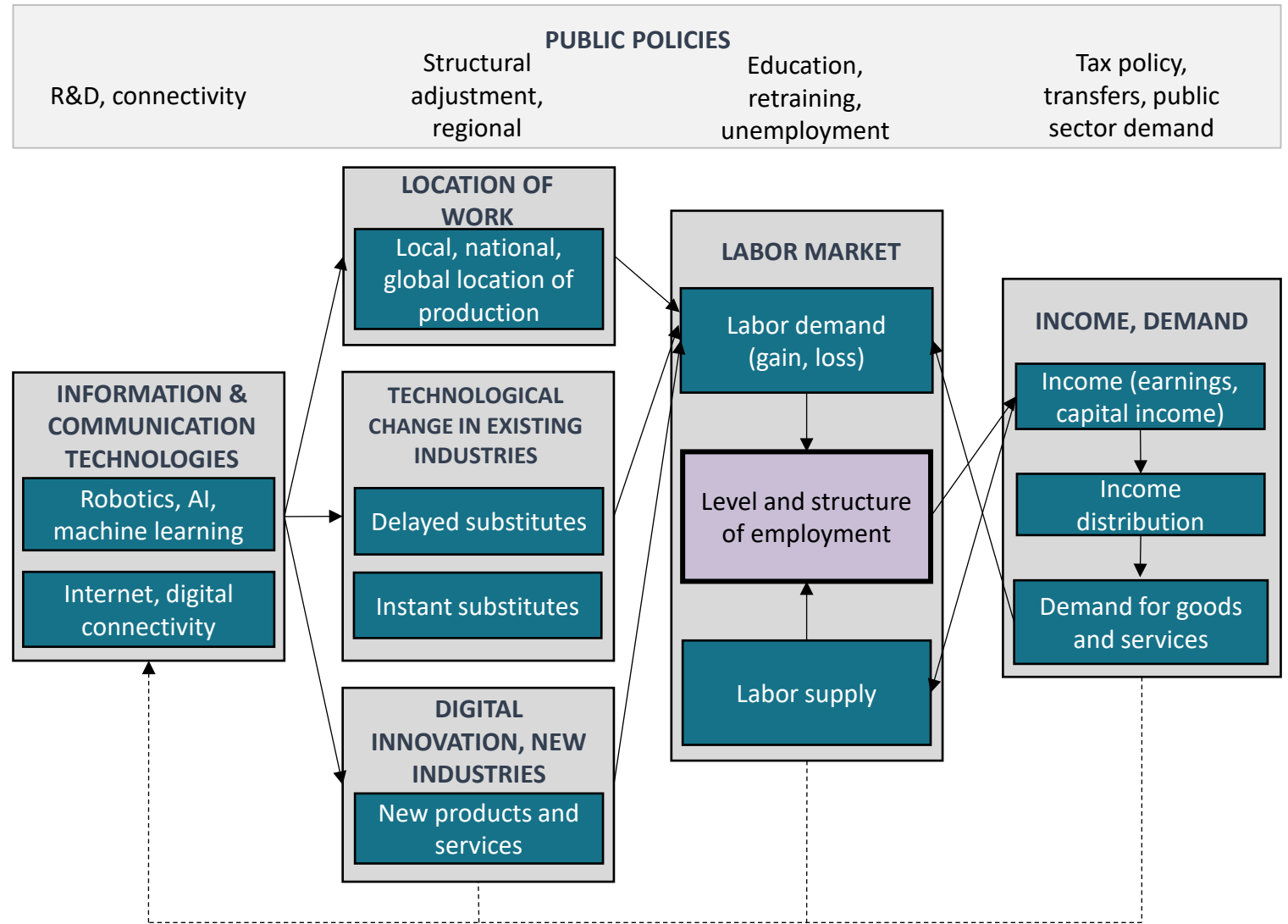
New knowledge: invention, innovation

- “Creative destruction” propelled by
 - Entrepreneurs
 - Corporations
- AI changes key drivers
 - Opportunities
 - Appropriability
 - Contestability
 - Dynamic capabilities
- Human judgments remain vitally important



Future of work

- Productivity changes (Acemoglu & Johnson, 2023)
 - “So-so” automation replaces labor with AI
 - Task creation (human-complementary AI)
- Diverse effects
 - Productivity J-curve
 - Productivity equalization (e.g., software engineering +12-27% low skill, +5-10% high skill)
 - Task, job displacement

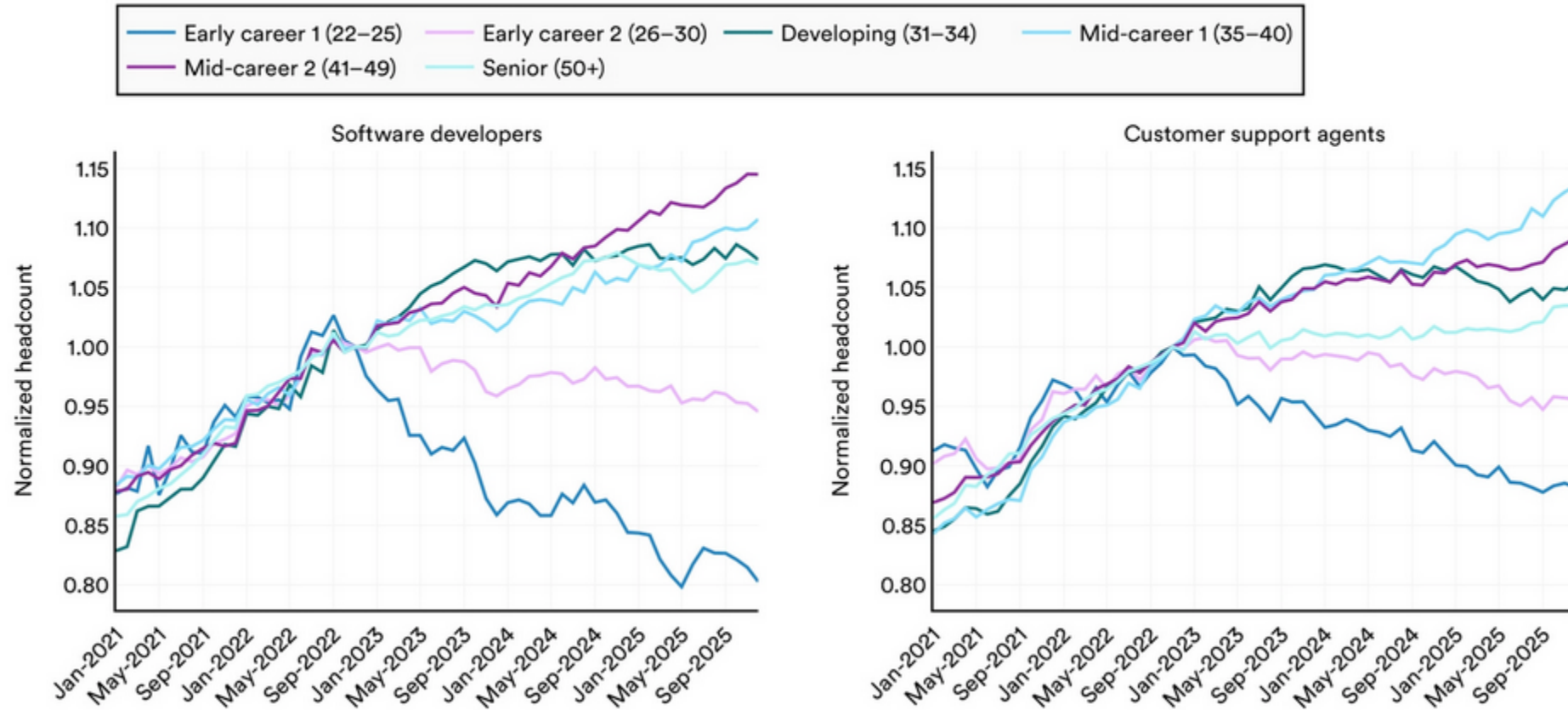


Source: Garcia-Murillo, MacInnes, & Bauer (2018)

Heterogeneous workforce impacts

Normalized headcount trends by age group for software developers and customer service agents, 2021–25

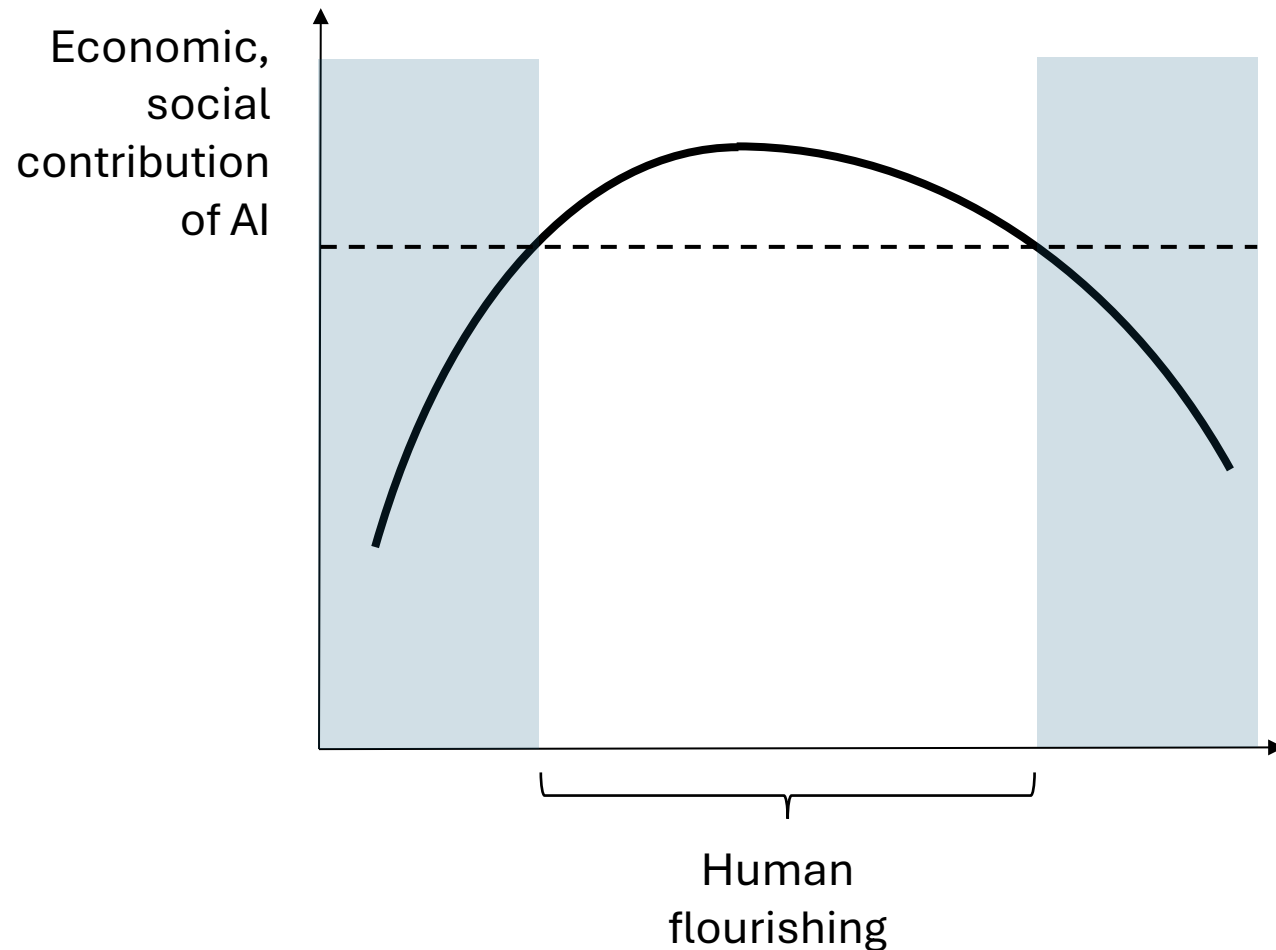
Source: Brynjolfsson et al., 2025 | Chart: 2026 AI Index report



Inequality

- Several dimensions of inequality are implicated
 - Accelerated **capital-labor split** (stagnant wage growth, increasing share of national income to investors)
 - **Within-labor inequality** (workers with skills that are complemented by AI will see gains, those that are substituted will face wage pressure or displacement)
 - **Geographic inequality** (economic gains likely concentrated, labor displacement effects are likely dispersed)
 - **Environmental inequalities** (costs, e.g., water, air pollution, noise, e-waste, mining are localized, benefits concentrated elsewhere)
 - **Global inequality** and opening of new digital divides
- Policy choices mediate whether AI is de-equalizing or equalizing

Takeaways: AI and human flourishing



1. AI is an infrastructural-epistemic technology
2. Its effects are contingent on institutions and policy
3. Harnessing the benefits of AI requires good policy
4. Good policy is hard

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Thank you!

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